



Ralph Carter

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As Managing Director of Legal, Trade & International Affairs, Mr. Carter is responsible for coordinating FedEx's international regulatory affairs, including trade policy. Mr. Carter joined FedEx in Brussels, Belgium in 2001 and directed FedEx's government affairs activities with the European Commission, Parliament and Council, as well as with Member State governments. Mr. Carter also served as in-house legal counsel responsible for commercial transactions and regulatory compliance for Central and Eastern Europe.

Before joining FedEx, Mr. Carter worked in the United States Department of State, serving as the Special Assistant to the United States Ambassador to the European Union. He is currently a member of the State Department's Advisory Committee on International Economic Policy.

Mr. Carter has a BS and JD from the University of Arkansas at Little Rock and a Masters of Laws from American University.